

#### 2017 Consultants Retreat Las Vegas

February 26-28, 2017 Las Vegas, NV

# **Saving Active Management**

### A self-guided exploration:

Click on any picture to open a related article.

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# Active Managers Have Lost \$500 Billion in Last 3 Years



# S&P, Morningstar, Vanguard, etc. say Active Managers Have Failed



Contents: 80% Losers, 20% Either Good or Lucky

# Watchdogs Have Been Outsmarted



# Gatekeepers Have Let in Way Too Many Losers



## How Losers Get In

**Antiquated Useless Tools** 

Pay to Play



## **Antiquated Useless Tools**

#### Indexes

S&P

NASDAQ

#### By Market Capitalization By Count of Listed Stocks Dow S&P Dow **NASDAQ**

#### **Peer Groups**

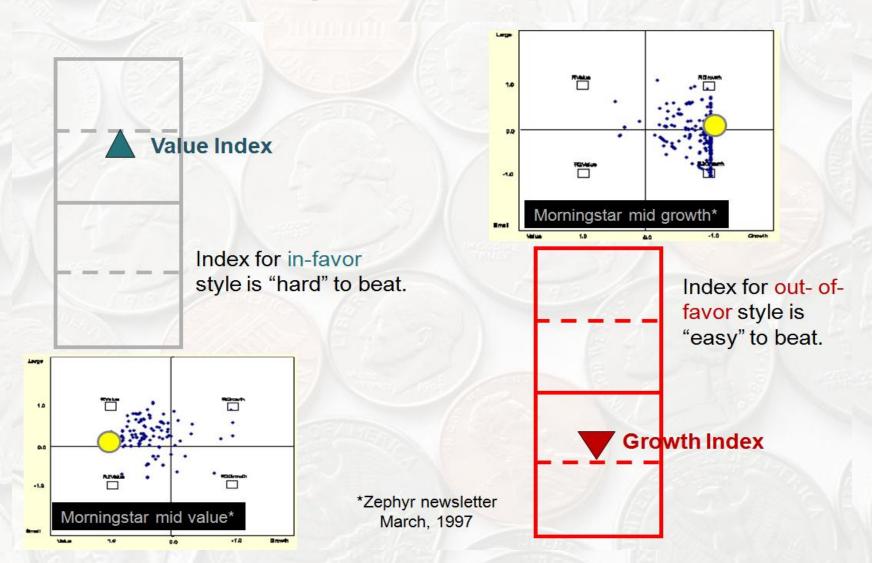


Except for index huggers. an Index is NOT a benchmark. A **benchmark** is the return you could earn with a passive alternative.

Biases: Loser, Classification, Composition, Survivor. Would you hire one of these losers?

Insane for hedge funds (unique)

# Peer Group Classification Bias



# Replacing Antiquated Useless Tools

#### Indexes

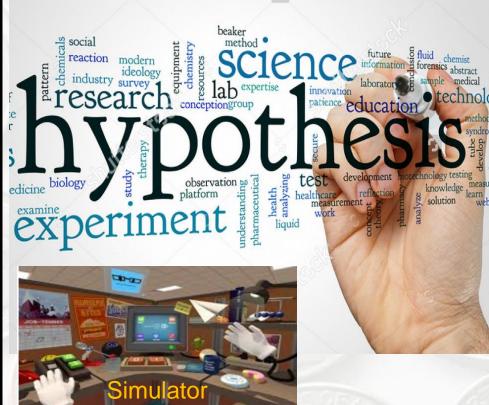
#### **Peer Groups**

#### **Custom Benchmarks**



Blends of passive indexes, using style or factor analysis. Evaluate SKILL, not style

## **Hypothesis Testing**



Test "Performance is good" against all the possible implementations of custom benchmark using portfolio simulator.

# Saving Active Investment Managers





# The Reward for Saving Active Managers



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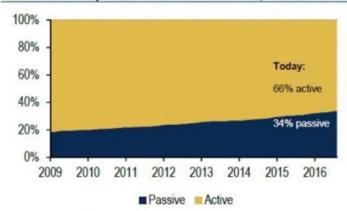
# The Rewards for Saving Active Investment Management

Three things cannot be long hidden: the sun, the moon, and the truth. Buddha

- Active investment management is <u>fading away</u>, losing hundreds of \$billions every year.
- · Advisors can be heroes who save active investment management.
- Those who choose to be heroes will be rewarded with competitive advantages, but maybe not the gratitude of some active managers.

Disappointed investors have <u>withdrawn \$500 billion</u> from active managers. Thankfully advisors can save active management. Coming to the rescue has its rewards.

#### Chart 5: Active vs. passive funds' assets breakdown, 2009-8/2016



Source: BofAML US Equity & US Quant Strategy, Simfund